

Update on Relocating Services from The Royal National Hospital for Rheumatic Diseases Mineral Water Hospital site, to the Royal United Hospitals Bath NHS Foundation Trust Combe Park site

1 THE ISSUE

- 1.1 This paper has been prepared to ensure that the Wiltshire Council Health Select Committee are kept up-to-date with the relocation of Royal National Hospital for Rheumatic Diseases (RNHRD) services from the Mineral Water Hospital site Bath, to facilities on the Royal United Hospitals Bath NHS Foundation Trust (RUH) Combe Park site in autumn 2019. Subject to unforeseen circumstances, there is now a confirmed programme of relocation dates for each service.
- 1.2 This follows a programme of patient and public engagement to inform the relocation of all RNHRD services to the RUH or appropriate community settings, subject to commissioner requirements.
- 1.3 Wiltshire Council Health Select Committee members have received previous reports and briefings in relation to a proposed phased programme of service relocations following the acquisition of the RNHRD. The reports outlined the rationale for change and provided an update on activities. Committee members were also invited to suggest any questions they would like raised during patient and public engagement activities in November 2015, October 2016, June 2017 and October 2018, and to highlight if there was any reassurance they required around specific aspects of the proposal.

2 RECOMMENDATION

The Committee is asked to;

- Note the confirmed dates for relocating RNHRD services from the Mineral Water Hospital site, Bath, to the RUH Combe Park site in Autumn 2019, following completion of a phased programme of Public and Patient Engagement.

3 THE REPORT

Background

A phased approach to support Patient and Public Engagement (PPE) to enable the continued integration of the RUH and RNHRD has been undertaken over the last four years. This followed the acquisition of the RNHRD by the RUH in February 2015.

Initial PPE provided general context of the proposal to relocate all services from the Mineral Water Hospital site to the RUH or appropriate locations. Once the overall principal of relocating services was endorsed, this was followed by a phased programme of planning and completing each programme of PPE service by service.

The Trust has undertaken public and patient engagement and received endorsement from the Wiltshire Council Health Select Committee on the proposed relocation of the following services, all of which will relocate to the RUH site in autumn 2019.

- Rheumatology Services
- Clinical Measurement
- Bath Centre for Fatigue Services (BCFS)
- Rheumatology Therapies Services

- Paediatric and Adolescent Rheumatology Services
- Bath Centre for Pain Services (BCPS)
- Complex Regional Pain Syndrome Service (CRPS) and Complex Cancer Late Effects Rehabilitation Service (CCLER)

In each instance, the Trust outlined the proposed new location for each service. The Trust committed to returning to the relevant scrutiny body, once dates for service relocations had been confirmed, to provide a comprehensive overview of all service relocations and timings.

The RUH has worked with Clinical Commissioning Group (CCG) and NHS England Engagement leads, and patients to ensure PPE is carried out in line with the Government's Consultation Principles for Public Bodies (October 2013).

There will be no change in the level or range of service provision for patients attending the RUH, patients will have access to the same services and support, provided by the same team.

There is no impact on patient choice, as relocating services does not reduce the number of appointments or clinics available.

The Mineral Water Hospital site will remain open and services will continue to be provided as usual in the lead up to relocation and we will be working to minimise any disruption during this time.

A communications plan is in place to ensure patients and stakeholders are aware of final moving dates from the Mineral Water Hospital site, and to provide reassurance around continuity of high quality services in the future.

Service relocation dates

The majority of services relocation will take place at the weekend, outside of regular service hours, to ensure the minimum amount of disruption for patients and service provision.

Date of Move	Service currently provided at Mineral Water Hospital site	New location on the RUH Combe Park site
31 August – 1 September	Bath Centre for Fatigue Services	RNHRD and Brownsword Therapies Centre
7 – 8 September	Rheumatology Service Rheumatology Therapies Services	RNHRD and Brownsword Therapies Centre
13 September	Clinical Measurement: DEXA Clinical Measurement: X-ray	Clinical Imaging and Measurement Department Fracture and Orthopaedic Clinic

14 – 15 September	Complex Regional Pain Syndrome Service Complex Cancer Late Effects Rehabilitation Service	RNHRD and Brownsword Therapies Centre
16 -17 November	Bath Centre for Pain Services	Bernard Ireland House

Accommodation for residential programmes will be provided at the Mineral Water Hospital site until Bernard Ireland House is complete. Appropriate patient transport will be provided between sites.

In addition, RUH Therapies and RUH Pain services will relocate and join colleagues in the new RNHRD and Brownsword Therapies Centre on 31 August – 1 September. The Research and Development team based at the Mineral Water Hospital site will relocate to join R&D colleagues at the Wolfson Centre, on the RUH Combe Park site.

New Locations

The Trust has embarked on a comprehensive programme of estates development to provide appropriate facilities for staff, patient and services relocating from the Mineral Water Hospital site. Facilities have been developed in conjunction with staff and patients.

RNHRD and Brownsword Therapies Centre

The Trust is in the final stages of completing the RNHRD and Brownsword Therapies Centre, ready for services to move in this autumn. This new building will provide enhanced facilities, including group rooms, waiting rooms, gym and a hydrotherapy pool. As a modern, purpose built centre, in comparison to the Mineral Water Hospital site, there will be improved physical access, ground floor clinic and group rooms and easy access for those with restricted mobility.

The centre will provide therapeutic surroundings to support patient recovery, treatment, wellbeing and the management of long-term conditions. The new centre will continue to promote the RNHRD's trusted brand combining clinical excellence and therapeutic space, in an environment designed in conjunction with patients and clinicians, with the aim of reducing stress and creating a beneficial healing environment for patients and their families.

For some patients with long-term conditions who will access services at the RNHRD and Brownsword Therapies Centre, there is the potential for improved integrated care, with access to several services within the same space.

Patients and staff will have easier access to wider support services on the RUH site and staff will benefit from easier access to training and development opportunities and more opportunities for shared learning.

Bernard Ireland House

The proposed new location for the Bath Centre for Pain Services is Bernard Ireland House, an existing building on the RUH's Combe Park site which is undergoing significant redesign and refurbishment. This approach was developed in conjunction with staff and patients to ensure an appropriate environment, located on the Combe

Park site but separate from the acute hospital building, in keeping with the ethos of the service to help patients live well with ongoing pain.

The building will provide flexible residential accommodation to support different patient groups (e.g. single sex, parent and child etc). The building will include treatment areas such as therapy and group rooms, waiting areas and shared day areas as well as a therapeutic courtyard area. Location within a specially refurbished building can provide an enhanced environment with optimal spaces for treatment and accommodation including;

- Reduction of noise due to setting in Combe Park grounds, rather than city centre location
- Use of art, nature and greenery to enhance patient and staff experience.

The refurbished building will also provide separate accommodation for patients attending Ankylosing Spondylitis, Complex Regional Pain Syndrome or other residential rehabilitation programmes where patients are currently accommodated within the Mineral Water Hospital building.

Clinical Imaging and Measurement Department

Work is underway modify existing facilities at the RUH to allow colleagues from the RUH and Mineral Water Hospital site to join forces in one location. The department will provide suitable facilities for bone density and clinical imaging services currently provided from the Mineral Water Hospital site. The Clinical Imaging and Measurement Department, situated in department C16 on the ground floor of the RUH, is just a brief walk from the RNHRD and Brownsword Therapies Centre, so patients can still have their clinical measurement appointments alongside their rheumatology clinic appointments.

Wolfson Centre

The Wolfson Centre is the RUH's research and improvement centre. The RUH has a long history of innovative research as well as supporting nationally organised studies. The Wolfson Centre is being refurbished and extended to provide better facilities and a new home for the Research and Development team relocating from the Mineral Water Hospital site.

This will provide more clinic rooms, a further research room, dedicated laboratory/freezer areas and office space for all the research teams. The Quality Improvement team and Designability are also based in the Wolfson Centre. The charity Bath Institute for Rheumatic Diseases will also move into the Wolfson Centre

Bringing our teams together on one site will bring benefits and new opportunities for research and development.

Transport

The RUH's Combe Park site is located less than two miles from the Mineral Water Hospital site, any difference in cost or time associated with travelling should be minimal. The RUH has good public transport links and is accessible via the Odd Down Park and Ride.

For some patients the proposed new location will be easier to access due to the availability of onsite parking. The RUH provides over 600 visitor and patient spaces across the site, and around 70 blue badge spaces. Other than two Blue Badge parking spaces, there is no patient or visitor parking available at the Mineral Water Hospital site.

Relocating from the City Centre to Combe Park may bring benefits for some patients attending residential programmes – providing a more realistic environment for rehabilitation which more closely reflects their experience at home when accessing local shops and services – e.g. route planning, using public transport, etc.

4 STATUTORY CONSIDERATIONS

- 4.1 Patient and Public Engagement (PPE) activities were conducted in line with the Government's Consultation Principles for Public Bodies (October 2013), the Equality Act (2010) and Section 242, Subsection (1B)(b) of the Health Act 2006 (as amended).

5 RESOURCE IMPLICATIONS (FINANCE, PROPERTY, PEOPLE)

- 5.1 There will be no change in the level of service provision for patients of the RNHRD. The same range of services will be provided and patients will continue to be seen and treated by the same team to the same high standards, only the location will change.
- 5.2 There are no impacts on patient choice as a result of the relocation of services to facilities on the RUH Combe Park site.
- 5.3 In order to ensure the continued sustainability of the services currently provided at the Mineral Water Hospital site the ability to fully integrate and align services on a single site was a core component of the original business case for the acquisition of the RNHRD by the Royal United Hospitals Bath (RUH). It will improve efficiency and effectiveness, improve patient experience, ensuring continuity of care, and quality of service delivery as well as increasing value for money from the public purse. Clinicians have been integral to planning the future of their services to ensure the delivery of high quality effective services.

6 RISK MANAGEMENT

- 6.1 A risk assessment related to the issue and recommendations has been undertaken, in compliance with the Council's decision making risk management guidance.

7 CLIMATE CHANGE

Relocating services to the RUH Combe Park site will improve the climate and help achieve carbon neutrality in a number of ways including:

- (1) New locations will occupy a smaller building footprint than the Mineral Water Hospital site, with more rooms occupied for a greater proportion of time, meaning more efficient use of energy.
- (2) The new RNHRD and Therapies Centre and other facilities will be more efficient in their use of energy kWh/floor area (M2) and water.
- (3) The RNHRD and Therapies Centre features a 'blue' roof, designed to retain water, allowing rain water to run off gradually to ground level. This reduces the likelihood of storm drains becoming overwhelmed, particularly in periods of heavy or prolonged rain.
- (4) Photo voltaic cells on the RNHRD roof will generate solar electricity.
- (5) New facilities have been designed to accommodate paperlite working.
- (6) In comparison to the Mineral Water Hospital building, the new RNHRD and Therapies Centre will offer improved thermal performance of building fabric in accordance with

current building regulations, including LED lighting, heating from the RUH Combined Heat and Power, and offer a more airtight environment, which will reduce the loss of heat.

- (7) A new energy efficient hydrotherapy pool meeting current design standards for filtration and energy usage will replace the current hydrotherapy pools at the RUH and Mineral Water site, without reducing the service capacity for patients.

8 OTHER OPTIONS CONSIDERED

- 8.1 The RNHRD was acquired by the RUH on 1 February 2015 to resolve longstanding financial challenges and to preserve the future provision of its valued services.
- 8.2 To support this work a Local Health Economy Forum, comprised of representatives from the senior management teams of the RUH, public/patient representatives and commissioners worked with the RUH to ensure that plans for the acquisition were widely supported and in line with future commissioning intentions.
- 8.3 Throughout the acquisition process and beyond, spanning a number of years, the RUH has been clear in its intention to relocate all services to the RUH site (at Combe Park in Bath) or, where clinically appropriate and to maximise patient benefit, suitable community settings. This relocation was part of the solution to deliver a number of promised benefits for stakeholders, which include:
- (1) Bringing together the expertise of clinical teams will benefit patients by further improving outcomes and patient experience.
 - (2) Ensuring sustainable services for the future both operationally and financially.
 - (3) Creating a single research hub driving significant growth in research opportunities, thereby increasing innovation and clinical knowledge and skills.
- 8.4 The Trust has carried out a phased programme of PPE and worked with staff, patients and stakeholders to identify and develop the best new home for each RNHRD service.

9 CONSULTATION

A phased approach to Public and Patient Engagement (PPE) was considered most appropriate by the Local Health Economy Forum, providing general context of the full relocation at the outset, followed by planning and completing each programme of PPE service by service, taking into account any interdependent services.

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Background papers	N/A