

Corporate Risk Report Summary as at 23rd February 2009 by CLT

Key areas of risk to note from the Corporate Risk Report are set out below:-

Rating	I	L	Risk	Direction
Current	4	3	High	→
Target	3	3	Medium	Action Status

Managing the volatile nature of care placement requirements within the resources available:

The placement budgets for Looked After Children are currently projected to overspend in 2008-09 but this overspend is being contained within the overall Children & Families service. Progress is being made in implementing the commissioning strategy for looked after children. Staff have been recruited to the new in house Solo Care service and are looking to recruit and train carers to the scheme. The service is on target to begin achieving savings (through reduction of external residential placements) in 2010-11 as projected.

The in house foster care service is currently providing more nights care than budgeted for and this has reduced the impact of the higher numbers of looked after children.

Occupancy will be about 75-80%. Meetings are taking place with Director of Quarriers to try and change how we pay for the beds.

The target is for 2 solo placements from December 2009. No real increase has been achieved with in house foster carers. SMT indicate about £1m overspend projection on placements for next year without any projection for new ones during the year (500k - £1m?)

Delivery of the Waterside Project:

Rating	I	L	Risk	Direction
Current	4	3	High	→
Target	2	1	Low	Action Status

A report was presented to the Implementation Executive on 28th January 2009, confirming that construction of the Waterside project in Trowbridge would not complete by the end of 2010 as originally envisaged as a result of current economic problems and the depreciation in the property market. It was agreed that Michael Mounde currently a WWDC member should be co-opted to serve on the Steering Group after April 2009.

The collapse of the residential property market has meant that the funding of the scheme needed to be reviewed. Officers have been working with the Developer to rephrase the scheme, and the revised scheme is expected to be presented by the Developer to Members in November. Meanwhile discussions are being held with the RDA to secure funding of public realm element of the scheme. The County Councils programme of moves to vacate East Wing prior to start of the development is constantly reviewed to match the Developer's programme.

Delivery of a successful Waste management and landfill strategy:

Rating	I	L	Risk	Direction
Current	4	3	High	→
Target	2	1	Low	Action Status

Negotiations continue for the award of a contract to treat waste at a mechanical biological treatment (MBT) plant to be built in Westbury. There have been delays in the process to obtain planning permission for the plant. Discussions will take place with the contractor about possible outlets for the output from the MBT plant given the recent announcement about the mothballing of the Lafarge cement works. Approval given by Cabinet and the Implementation Executive at their respective meetings in October 2008 to commence preparation of a business case for a joint project with Swindon Borough Council to divert residual waste, arising in the north of the county, from landfill.

Rating	I	L	Risk	Direction
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Impact on the Council due to the economic climate (Recession):

Current	4	3	High	→
Target	4	1	Low	Action Status

The effects of economic downturn, cost pressures, service demand increases and higher inflation is high on the corporate agenda. The impact on the Council's ability to balance the financial costs of prioritisation and agreed targets against the resources available whilst achieving desired efficiencies and service improvements have been highlighted in the a series of reports Cabinet.

The impact for the authority can be broken down across a number of key areas:-

- Exposure to movements in interest rates in relation to short term deposits.
- Exposure to movements in interest rates on borrowing.
- Reliance of the capital programme on capital receipts
- Impact on prices which the council faces
- Impact on demand for service as the economy affect individual's personal circumstances.

They have also been factored into setting the budget for 2009-10 and in the long term strategic plans of the Council 2009/10 Financial Plan and the Medium Term Financial Strategy.

Corporate Health & Well being

Rating	I	L	Risk	Direction
Current	3	4	High	→
Target	3	2	Med	Action Status

The Corporate Negligence Impact assessment monitors the health, safety and welfare risks to the Council is reviewed regularly and by exception by CLT. Corporate Health & Well Being is essential to a positive and engaged workforce. Capacity planning is a continued focus for Wiltshire during and following transition. It has been highlighted for the need to effectively support staff through this time as a key priority. Capacity and priorities are continually monitored and reviewed.

The health and safety service is preparing the arrangements for transition to one council. Policy and procedural harmonisation is underway and a restructuring of resources will facilitate greater corporate input into directorates' safety management systems. Work planning will specifically reflect the risk burden identified by the corporate negligence impact assessment.

The occupational health service is to be enhanced following a successful growth bid being recommended by the Implementation Executive. Notice has been served on OH and EAP providers currently used by District Councils. In their place, a revised provision of OH and Counselling supported by the Employee Well-Being helpline will assist managers and employees in foreshortening sickness absence, accelerating return-to-work schedules and fast-tracking access to specialist psychological, mental health and other clinical support.

Physical and verbal assault to employees is the only high risk on the assessment. Corporate policy and staff training provision is being reviewed as part of the transition process. Specific lone working protection devices are being investigated.

Community Risk and Emergency Planning

The Wiltshire and Swindon Local Resilience Forum maintains and reviews the Community Risk Register as required under the Civil Contingencies Act 2004. The current high risks and focus areas for emergency planning remain as:

Community Risk Area	Risk	Likelihood	Impact	Rating
Human Health	Pandemic Flu	Possible	Catastrophic	High
Severe Weather	Major fluvial flooding affecting 2 or more regions.	Unlikely	Significant	High

Snow and ice affected the county during early February. Highways and Emergency Planning operated enhanced control arrangements to manage the event.

Business Continuity

Business Continuity Policy and arrangements have been reviewed. Progress on Business Continuity was reported to the Implementation Executive at its meeting in December 2008.

Other Key 'One Council' risks within the Corporate Risk Report

The key 'One Council' risks within the Corporate Risk Report are all medium risks and reviewed and reported on by the Programme Team and Service Directors.

- Ability to deliver service at an effective and safe level whilst embarking on comprehensive change agenda.
- BMP SAP Delivery by 1.4.09
- The effective strategic planning of financial and budgetary resources.
- Property strategy in place and the strategies for day 1 requirements delivered.
- Ability to implement, develop and maintain the desired enterprise resource planning programme of the Council. (BMP)
- Appropriate and resilient information and communication and technological infrastructure to meet demands for new Council.
- Ensuring the consistency and accuracy of Data Quality across the Council.