

## Corporate Management Board - Major Budget Variances: September 2007

		BUDGET (v2)			FORECAST			VARIANCE			Reasons
Business Areas		Gross Income	Gross Exp	Net Cost of Services	Gross Income	Gross Exp	Net Cost of Services	Gross Income	Gross Exp	Net Cost of Services	
CEO	Chief Exec	-225,132	1,296,729	1,071,597	-225,132	1,296,729	1,071,597				0
<b>CEO Total</b>		<b>-225,132</b>	<b>1,296,729</b>	<b>1,071,597</b>	<b>-225,132</b>	<b>1,296,729</b>	<b>1,071,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Community	Arts Dev&Supp	0	157,016	157,016	0	157,016	157,016				0
	Comm Dev	-433,938	1,497,006	1,063,068	-433,938	1,472,721	1,038,783		-24,285	-24,285	Based on latest forecasts
	Community	0	82,878	82,878	0	82,878	82,878				0
	Grants	0	291,162	291,162	0	291,162	291,162				0
	Homelessness	-166,680	597,956	431,276	-146,200	544,016	397,816	20,480	-53,940	-33,460	£-27k Saving, CAB service now in-house. £-6.5k Saving, short-term-let scheme, only one property remains
	Housing	-25,000	1,218,933	1,193,933	-25,000	1,218,933	1,193,933				0
	Sport & Leisure	-19,000	154,685	135,685	-19,000	154,685	135,685				0
<b>Community Engagement Total</b>		<b>-644,618</b>	<b>3,999,636</b>	<b>3,355,018</b>	<b>-624,138</b>	<b>3,921,411</b>	<b>3,297,273</b>	<b>20,480</b>	<b>-78,225</b>	<b>-57,745</b>	
Customer R	Area Offices	0	47,470	47,470	0	47,470	47,470				0
	CTx Benefits & Tax/ Pension CRs	-5,050,000	5,050,000	0	-5,050,000	5,050,000	0				0
	CTx Recovery	-426,800	699,709	272,909	-441,800	714,709	272,909	-15,000	15,000	0	£-15k PDG income to pay for reducing backlog
	HB Cust Services	-1,504,243	1,504,243	0	-1,504,243	1,564,243	60,000		60,000	60,000	£60k Cost, Spend to Save consultancy project
	HB Investigations	0	433,004	433,004	0	433,004	433,004				0
	HB Team	-707,000	1,410,855	703,855	-707,000	1,410,855	703,855				0
	NDR Reliefs	0	40,360	40,360	0	40,360	40,360				0
	Parking	-1,762,570	1,028,062	-734,508	-1,732,570	1,038,062	-694,508	30,000	10,000	40,000	£30k NNDR increase. £40k patrol costs not budgeted for. £10k additional security costs Emery Gate. £10k electricity costs. £20k increase in car park machines. Offset by £100k saving on contingent costs. £30k income risk
	Public Transport	-11,000	796,520	785,520	-101,000	1,086,520	985,520	-90,000	290,000	200,000	£200k Anticipated Challenge by bus operators on concessionary fares
	Rent Allowances	-15,945,000	16,150,000	205,000	-16,293,750	16,150,000	-143,750	-348,750		-348,750	£-349k Receipt, repayment of recovered subsidy
<b>Customer Relations Total</b>		<b>-25,406,613</b>	<b>27,160,223</b>	<b>1,753,610</b>	<b>-25,830,363</b>	<b>27,535,223</b>	<b>1,704,860</b>	<b>-423,750</b>	<b>375,000</b>	<b>-48,750</b>	
Development	Building Control	-442,250	854,728	412,478	-442,250	845,928	403,678		-8,800	-8,800	£8.8k Saving, vacancy - part filled by consultant
	Countryside Rec & Mgt	0	109,761	109,761	0	109,761	109,761				0
	Design & Estates	-1,370,488	1,370,488	0	-1,322,488	1,329,617	7,129	48,000	-40,871	7,129	£48k Less work on capital projects. £-41k Saving, based on latest salary forecast
	Development Control	-951,000	1,862,797	911,797	-1,017,000	1,818,797	801,797	-66,000	-44,000	-110,000	£-44k Saving from vacancy - part filled by temp, £-66k additional PDG money
	Development Services Admin	-718,432	718,433	1	-718,432	718,433	1				0
	Env. Initiatives	-50	130,676	130,626	-50	130,676	130,626				0
	Industrial Premises	-465,220	426,977	-38,243	-512,070	430,977	-81,093	-46,850	4,000	-42,850	£-18k Increased income from two backdated rent reviews. £-25k Income based on received to date
	Leisure Trust	0	1,953,175	1,953,175	0	2,043,175	2,043,175		90,000	90,000	£90k Net figure, report to Exec 04/10/07
	Local Land Charges	-530,000	319,838	-210,162	-530,000	319,838	-210,162				0
	Museums, Halls, Festivals	-100	94,686	94,586	-100	94,686	94,586				0
	Public Offices	-1,833,424	1,610,665	-222,759	-1,833,424	1,621,665	-211,759		11,000	11,000	Based on latest forecasts
	Sport & Rec	0	0	0	0	0	0				0
	Tourism	-10,750	102,179	91,429	-10,750	102,179	91,429				0
	Town Centres	-657,750	122,835	-534,915	-665,100	122,835	-542,265	-7,350		-7,350	£-7.3k Saving, service charges calculated below budget
	Traffic	0	60,469	60,469	0	60,469	60,469				0
<b>Development Services Total</b>		<b>-6,979,464</b>	<b>9,737,708</b>	<b>2,758,244</b>	<b>-7,051,664</b>	<b>9,749,037</b>	<b>2,697,373</b>	<b>-72,200</b>	<b>11,329</b>	<b>-60,871</b>	

Environment	Depots	-483,590	671,168	187,578	-487,740	679,538	191,798	-4,150	8,370	4,220	Based on latest forecasts
	Environmental	-272,570	1,345,688	1,073,118	-282,570	1,336,509	1,053,939	-10,000	-9,179	-19,179	Based on latest forecasts
	Parks	-189,800	821,905	632,105	-207,800	805,605	597,805	-18,000	-16,300	-34,300	Higher forecast S106 income (from developers) & maintenance savings
	PC/Septic/Dog Bins	-21,700	129,411	107,711	-12,100	180,911	168,811	9,600	51,500	61,100	£-30.5 Efficiency savings from closure offset by double counted efficiency saving 06/07 and 07/08 £82k
	St Cleansing	-11,700	866,176	854,476	-11,700	861,176	849,476		-5,000	-5,000	Based on latest forecasts
	Waste Collection	-718,150	4,159,774	3,441,624	-750,900	4,248,194	3,497,294	-32,750	88,420	55,670	£-180k salary forecast saving, but counteracted by £152k overspend on agency workers. £-20k Saving to be spent on recycling £20k. £-58k Increased income trade refuse from more customers. £56k Increased payment for disposal to WCC. £120k Forecast overspend on vehicle expenses. £-60k Saving on cancellation of alternative weekly collections project. New 07/08 £10k Parish Councils, £22k Bulky/white goods, £45k domestic 2nd/new/replacement. £20k Cost consultant. £-73k Recycling costs down only one round in early part of year
<b>Environmental Services Total</b>		<b>-1,697,510</b>	<b>7,994,122</b>	<b>6,296,611</b>	<b>-1,752,810</b>	<b>8,111,933</b>	<b>6,359,122</b>	<b>-55,300</b>	<b>117,811</b>	<b>62,511</b>	
Finance & R	Finance	-841,138	841,070	-68	-841,138	852,070	10,932		11,000	11,000	£11k Recruitment costs
	Internal Audit	-132,614	132,614	0	-132,614	164,614	32,000		32,000	32,000	£32k Additional cost of Interim Audit Manager
<b>Finance &amp; Resources Total</b>		<b>-973,752</b>	<b>973,684</b>	<b>-68</b>	<b>-973,752</b>	<b>1,016,684</b>	<b>42,932</b>	<b>0</b>	<b>43,000</b>	<b>43,000</b>	
Governance	CAMS	-333,961	333,962	1	-333,961	333,962	1			0	
	Committee Servicing	0	679,200	679,200	0	679,200	679,200			0	
	Democratic Representation	0	860,940	860,940	0	860,940	860,940			0	
	Electoral Registration	-1,100	210,783	209,683	-1,100	210,783	209,683			0	
	Legal	-544,928	544,928	0	-544,928	544,928	0			0	
<b>Governance Total</b>		<b>-879,989</b>	<b>2,629,813</b>	<b>1,749,824</b>	<b>-879,989</b>	<b>2,629,813</b>	<b>1,749,824</b>	<b>0</b>	<b>0</b>	<b>0</b>	
HR	HR & Staffing	-753,263	816,554	63,291	-753,263	841,554	88,291		25,000	25,000	£25k Job evaluation scheme
<b>HR Total</b>		<b>-753,263</b>	<b>816,554</b>	<b>63,291</b>	<b>-753,263</b>	<b>841,554</b>	<b>88,291</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	
ICT	ICT	-1,950,440	1,950,441	1	-1,950,440	1,950,441	1			0	
<b>ICT Total</b>		<b>-1,950,440</b>	<b>1,950,441</b>	<b>1</b>	<b>-1,950,440</b>	<b>1,950,441</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Policy & Per	Best Value Costs	0	167,366	167,366	0	167,366	167,366			0	
	Spatial Planning	-195,330	702,089	506,759	-195,330	692,089	496,759		-10,000	-10,000	£-10k Vacancies
	Transition	0	0	0	0	200,000	200,000		200,000	200,000	Reserve created for anticipated costs associated with unitary. If unitary does not proceed then exec will be invited to redeploy this reserve
<b>Policy &amp; Performance Total</b>		<b>-195,330</b>	<b>869,455</b>	<b>674,125</b>	<b>-195,330</b>	<b>1,059,455</b>	<b>864,125</b>	<b>0</b>	<b>190,000</b>	<b>190,000</b>	
PR	PR	-30,000	320,488	290,488	-30,000	290,488	260,488		-30,000	-30,000	Manager forecast
<b>PR Total</b>		<b>-30,000</b>	<b>320,488</b>	<b>290,488</b>	<b>-30,000</b>	<b>290,488</b>	<b>260,488</b>	<b>0</b>	<b>-30,000</b>	<b>-30,000</b>	
<b>Grand Total</b>		<b>-39,736,111</b>	<b>57,748,852</b>	<b>18,012,741</b>	<b>-40,266,881</b>	<b>58,402,767</b>	<b>18,135,886</b>	<b>-530,770</b>	<b>653,915</b>	<b>123,145</b>	
FINANCING - INTEREST								-278,000	2,000	-276,000	additional audit fees £2k
								<b>-808,770</b>	<b>655,915</b>	<b>-152,855</b>	