

# Wiltshire Council

## Cabinet

1 February 2022

---

**Subject:** Financial Year 2021/2022 - Quarter Three Capital Budget Monitoring

**Cabinet Member:** Cllr Richard Clewer Leader of the Council and Cabinet Member for MCI, Economic Development, Heritage, Arts, Tourism and Health & Wellbeing and Interim Cabinet Member responsible for Finance & Procurement, Commissioning and Commercialisation

**Key Decision:** Non-Key

---

### Executive Summary

This report sets out the Capital Programme for 2021/22 as of 31 December 2021 for the third quarterly budget monitoring period. It includes the movements from the original budget set by Full Council in February 2021 to the revised programme and sets out how the programme is forecast to be financed. It provides an update on the significant programmes that are planned to be delivered and those that have been reprofiled to future years.

### Quarter Three Capital Budget Monitoring

The quarter 3 Capital programme is based on information as of 31 December 2021. The report confirms the current forecast movement of approvals between years as schemes have been assessed and the spend profile recast.

### Proposal(s)

Cabinet is asked to note:

- a) the reduced capital budgets of £0.007m under Chief Finance Officer delegated powers;
- b) the reprofile of £2.510m of budgets into future years under Chief Finance Officer delegated powers;
- c) Budget Movements between Schemes;
- d) the revised 2021/22 Capital Programme as at quarter 3 of £163.822m; and
- e) the capital spend as of 31 December 2021 of £76.634m

**Reason for Proposal(s)**

To inform effective decision making and ensure sound financial management as part of the Councils overall control environment.

To inform Cabinet on the financial position of the Council on the 2021/22 capital programme as at quarter 3 (31 December 2021).

**Terence Herbert**  
**Chief Executive**

## Wiltshire Council

### Cabinet

1 February 2022

---

**Subject:** Financial Year 2021/2022 - Quarter Three Capital Budget Monitoring

**Cabinet Member:** Cllr Richard Clewer Leader of the Council and Cabinet Member for MCI, Economic Development, Heritage, Arts, Tourism and Health & Wellbeing and Interim Cabinet Member responsible for Finance & Procurement, Commissioning and Commercialisation

**Key Decision:** Non-Key

---

### Purpose of Report

1. To advise Members of the 2021/22 Capital Programme position as at quarter 3 (31 December 2021).

### Relevance to the Council's Business Plan

2. Budget monitoring and reporting supports effective decision making and the alignment of resources and financial performance to the Council's priorities and objectives as laid down in the Business Plan.

### Background

#### **CAPITAL PROGRAMME MONITORING 2021/22 – QUARTER THREE**

3. The Council approved a net capital programme budget for 2021/22 of £214.351m at its meeting on 23 February 2021. As part of in year budget monitoring and the final year end position Cabinet approved the reprogramming of £6.392m and slippage of £20.340m into 2021/22, this increased the Capital programme to £241.083m.
4. As part of the quarter 1 and 2 capital programme report actions were recorded which amended the capital programme budget to £166.340m as of 30 September 2021.

### Main Considerations for the Council

5. Capital schemes have been reviewed and £2.510m budget has been reprogrammed into future years to align with forecast programme delivery. There are no negative financial or reputational implications to report from this re-programming.

6. The budget for a Town Council social distancing scheme under the Integrated Transport programme has been reduced by £0.007m in line with Town Council contributions.
7. The Capital Programme for 2021/22 stands at £163.823m as of 31 December 2021 after the above changes have been made. The table below summarises the budget movements discussed.

Table 1 – 2021/22 Q3 Capital Programme Amendments

	£'m
<b>Capital Programme 2021/22 as at 30th September 2021</b>	<b>166.340</b>
<b>Amendments to Capital Programme from Qtr. 2 Review to Note:</b>	
Budgets reprogrammed from 2021/2022 into future years	-2.510
Budget removed from Capital programme	-0.007
<b>Capital Programme 2021/22 as at 31st December 2021</b>	<b>163.823</b>

8. The programme remains ambitious and historically Wiltshire Council's average annual Capital Programme spend is in the region of £100m. There are however some significant schemes included in the programme that is driving the higher budget level and these are detailed in the report below.
9. As reported nationally shortages in supply chain in relation to materials, drivers and workforce is creating high risk with deliverability and price for capital projects. Construction material prices have seen increases in the region of 30%-40% and availability of key materials is becoming an increasing issue. This is currently being managed within built in contingencies but could present bigger issues in future months as this position looks set to continue.
10. The total capital expenditure as at quarter 3 is £76.634m, approx. 47% of the total budget. The low spend figure is an indication that schemes are progressing slower than anticipated, however officers are still forecasting that these schemes will progress and spend to budget in 2021/22. It should also be noted that the spend figure does not include commitments, officers are advising that work has been completed and not invoiced or is scheduled for completion in 2021/22.
11. As previously reported in quarter 2 report the biggest implication from not delivering the capital programme as planned is linked to schemes funded by borrowing. This impacts on the Financing and Investment Income and Expenditure revenue budget which is set based on the programme for the previous financial year. £1.926m underspend on the Financing and Investment Income and Expenditure budget was reported at quarter 2, this remains the same.
12. The 2021/22 capital schemes funded by borrowing inform the Financing and Investment Income and Expenditure budget for 2022/23, if the programme is set too high and is not deliverable then revenue budget is set aside that is not required and is diverted away from key services. The

programme needs to be reviewed to ensure it is robust and achievable and to inform the 2022/23 Budget setting process.

13. A detailed financial position by scheme is shown in Appendix A for cabinet to review. The summary position is shown in the table below.

Table 2 – 2021/22 Q3 Capital Programme

	<b>Revised Budget</b>	<b>Actual Spend as at Qtr. 2</b>	<b>% Actual to Budget</b>
	<b><u>B</u> £m</b>	<b><u>C</u> £m</b>	<b><u>C/B</u> £m</b>
Corporate Director - People	21.124	11.179	53%
Corporate Director - Resources	70.630	33.667	48%
Corporate Director - Place & Environment	51.113	20.880	41%
<b>General Fund Total 2021/22</b>	<b>142.867</b>	<b>65.726</b>	<b>46%</b>
<b>Housing Revenue Account</b>	<b>20.956</b>	<b>10.908</b>	<b>52%</b>
<b>General Fund and HRA Programme 2021/22</b>	<b>163.823</b>	<b>76.634</b>	<b>47%</b>

## People

14. The table below shows the quarter 2 capital programme summary position for People Directorate. The revised budget stands at £21.104m and spend is currently at 54%.

1. £0.350m budget has been reprogrammed into future years for the SAIL Free Special School Abnormal Costs programme to match current delivery plans as there have been delays with DfE due to the pandemic and a change in the DfE plan from creating a school on a new build site to a re-modelling of an existing college to a school for learners with SEND.

Table 3 – 2021/22 Capital Programme, People Services

	<b>Revised Budget</b>	<b>Actual Spend as at Qtr. 2</b>	<b>% Actual to Budget</b>
	<b><u>B</u> £m</b>	<b><u>C</u> £m</b>	<b><u>C/B</u> £m</b>
Whole Life Pathway	0.020	0.000	0%
Education & Skills	20.604	11.179	54%
Families & Children's	0.500	0.000	0%
<b>Corporate Director - People</b>	<b>21.124</b>	<b>11.179</b>	<b>54%</b>

## Education & Skills

15. In March 2021, Cabinet approved a list of 41 large, planned maintenance projects including roof replacements, full rewires and heating system replacements to be completed in 2021/22. The majority of these projects were completed over the summer holiday period, although invoices were not received and paid during Q3 the funds have been committed and projects completed. In addition, £0.800m was set aside to fund reactive/emergency works including those identified through ongoing servicing. This has resulted in many additional projects already underway at schools and will continue to fund others as we go into the Winter season. A large scheme to replace time expired temporary accommodation at Preshute Primary has completed over the summer.
16. Expansion projects also underway include expansions to Lea and Garsdon Primary School, Bitham Brook Primary School, Marlborough St John's and the provision of a new Alternative Provision unit at Hope Nature Centre. During the summer, works also took place at several schools to make them accessible for pupils with additional needs joining from September 2021.

## Joint Commissioning

17. SEND capital schemes are on track to deliver benefits for Wiltshire children and young people with SEND. In June the use of £1.360m grant funding was confirmed to the DfE which was used to support the creation of 155 additional high needs places over the last three years.
18. Wiltshire has been awarded a further £2.055m which is to be used to deliver further places primarily for September 2022. Funding will be committed throughout the year in line with local priorities and needs identified through a Specialist Provision Strategy.
19. The Silverwood build programme is progressing at pace, with a detailed build design finalised through a successful and extensive programme of co-design with pupils, parents and carers, staff, and governors. On 13th July Cabinet approved a further £5.283m to be reprofiled to £3m in 2023/24 and £2.283m in 2024/25. The additional capital was allocated in recognition of increased and unforeseeable cost pressures due to a combination of factors including extreme volatility in the construction market with significant increases in material prices and challenges in supply, and the unique nature of the site requiring measures to protect its biodiversity.
20. Planning permission was granted recently, and the Council continues to work closely with the main construction partner, Willmott Dixon, over the rest of the year in preparation for a start of the main construction works in March 2023. Some enabling works will be taking place during the autumn to ensure the site is prepared for the main programme start in March.
21. The Silverwood build programme will deliver significant additional places from September 2023 for learners with SEND, and in the meantime, schemes have been being progressed at pace to ensure we have sufficient capacity for learners requiring specialist provision through the SEND

Special School Capacity and Alternative Provision budget. This will see the creation of 44 new specialist provision places across the county for September 2022 and 23 places for September 2023 in both special schools and resource bases.

### Children's Social Care

22. A capital grant bid has been submitted to the DfE for building, buying or refurbishing children's residential homes to meet growing demand.

23. Corporate leadership team will be considering options from officers which range from new build construction to purchase of an existing property. Operational model options include operating in house or, commissioning an experienced provider to operate from the building. Quality, safeguarding flexibility and value for money will inform decision making.

### Resources

24. The table below shows the quarter 2 capital programme summary position for Resources Directorate. The revised budget stands at £70.630m and spend is currently at 48%.

25. £0.5m budget has been reprogrammed into future years for Park & Ride Solar Panel Canopy's due to delays with identifying suitable schemes.

Table 4 – Capital Programme 2021/22, Resources

	<b>Revised Budget</b>	<b>Actual Spend as at Qtr. 2</b>	<b>% Actual to Budget</b>
	<b><u>B</u> £m</b>	<b><u>C</u> £m</b>	<b><u>C/B</u> £m</b>
Finance	4.000	0.914	23%
Assets & Commercial Development	49.810	24.263	49%
Capital Loans to Stone Circle	11.561	6.078	53%
Information Services	5.259	2.412	46%
<b>Corporate Director - Resources</b>	<b>70.630</b>	<b>33.667</b>	<b>48%</b>

### Assets & Commercial Development

26. A restricted Cabinet report for the Housing Infrastructure Fund and Lackham College land purchase went to Cabinet in July 2021, discussions are ongoing with landowners and Homes England, it is likely that budgets will need to be reprofiled in line with the revised programme, this will be actioned once approved.

27. The Depot Phase One programme covers five sites, three main expansion and refurbishment projects at Highway Depots, Wootton Bassett and High Post are due for completion in October 2021, and Warminster is due to complete 2022. The new depot in the south west, Hindon Stagger and the refurbishment and expansion of Parsonage Way in Chippenham are also underway and due to complete in 2023.
28. Operational Property Energy Efficiency and Generation and Public Sector Decarbonisation budgets have multiple projects underway to reduce the council's carbon emissions and generate utility cost savings from the property estate. These projects include lighting upgrades, PV installations, upgraded air handling units, and the installation of air source heat pumps and include all types of property in the estate including leisure centres, depots, respite centres and hub buildings.
29. £4.042m budget is for Facilities Management works and covers essential projects on the council's property estate to repair and maintain buildings and systems to keep them open and safe.
30. Melksham Campus construction started on site in March 2021, with a 63-week programme, the site is on programme to open in Autumn 2022.
31. Planning has been granted for Melksham House and demolition is planned to start at the end of year in advance of the access road being constructed. The Government levelling up funding bid was unsuccessful; options are being developed and will be presented as a separate Cabinet report in the future.

#### Capital Loans to Stone Circle

32. This represents the capital loan funding to Stone Circle companies for 2021/22. The Stone Circle governance review was presented to Cabinet in September and the company are working on an updated Business Plan to address the actions in the report.
33. As at 31 December, for 2021/22 26 properties had been purchased, this brings the total Stone Circle Housing portfolio to 40.
34. Stone Circle Development Company has 5 schemes in its approved Business Plan. Priestly Grove is now at planning stage, with a 9-unit scheme submitted in May 2021. Ashton Street and Marlborough Resource Centre are well underway and planning applications will be submitted in the Autumn. Tisbury Sports Centre and Stoneover Lane RWB are in development stage and going through pre application advice.

#### Digital and Information

35. ICT capital programme is shown across Applications, Get Well, Other Infrastructure and Business as Usual and covers staff costs and project costs to deliver key infrastructure, applications, cost of replacing staff devices and for further digital transformation and activities and emerging



fields like business intelligence. A refresh of the technology in the main council chamber will also be undertaken this financial year.

36. The Microsoft Navigator budget is fully committed and has been allocated to Automation as part of Organisational Recovery. This work is going to expand the use of Robotic Process Automation to automate simple tasks across the Council. This engagement will also deliver an automation team within Wiltshire Council so more tasks can be automated in the future internally without relying on 3rd parties to design and implement such automations.

## Resources

37. The core project under Resources is the Evolve programme, which is the procurement and implementation of a new Enterprise Resource Planning (ERP) system for the Council. The budget has been reprofiled to align to programme delivery. The contract has been awarded and the new system will be Oracle. The new system is planned to go live towards the latter end of the 2022/23 calendar year with SAP expected to be decommissioned by April 2023.

## Housing Revenue Account (HRA)

38. The table below shows quarter 2 capital programme summary position for the Housing Revenue Account. The revised budget stands at £20.956m and spend is currently at 52%.
39. £1.073m budget has been reprogrammed into future years for Council House Build Programme Phase 3.1, this is in relation to Whistledown Farm, Upavon scheme and is to align budget to the known delivery programme.

Table 5 – Capital Programme 2021/22, HRA

	<b>Revised Budget</b>	<b>Actual Spend as at Qtr. 2</b>	<b>% Actual to Budget</b>
	<b><u>B</u> £m</b>	<b><u>C</u> £m</b>	<b><u>C/B</u> £m</b>
<b>Housing Revenue Account</b>	<b>20.956</b>	<b>10.908</b>	<b>52%</b>

40. HRA Capital programme consists of two elements, the planned capital maintenance and the council house build programme. The planned capital maintenance of the existing housing stock covers bathrooms, kitchens, roofs, boilers etc. and the Council House Build programme, which has been split into different phases, is planned to deliver 1000 homes over the next ten years.
41. The Council House Build Programme has progressed well with the three section 106 purchases, with forty of the fifty two units due to be on site by the end of this year. Six shared ownership units, in Upavon and

Chippenham are due to be handed over by the end of December with a further seven due to complete by the end of the financial year.

42. The purchasing programme, where the Council re-purchases Right To Buy properties, is on track with five units completed to date and a further four due to complete by the end of the financial year. This includes one of the seven one bed flats part funded by Homes England to support the Rough Sleepers Accommodation Programme.
43. Five New build units started on site in January with the demolition of the former Youth Centre at New Zealand Avenue, Salisbury. Nineteen Modern Methods of Construction units are awaiting planning determination and are due to start on site in the new year. The modules themselves are already 50% completed and in the factory awaiting planning permission to enable the external façade, windows, and doors to be fitted before being transported to site.

## Place

44. The table below shows the quarter 2 capital programme summary position for Place Directorate. The revised budget stands at £51.113m and spend is currently at 41%.
45. A total of £0.587m has been reprogrammed into future years in line with current delivery plans as detailed below.

Table 6 – Capital Programme 2020/21, Place

	<b>Revised Budget</b>	<b>Actual Spend as at Qtr. 2</b>	<b>% Actual to Budget</b>
	<b><u>B</u> £m</b>	<b><u>C</u> £m</b>	<b><u>C/B</u> £m</b>
Highways & Transport	32.470	20.161	62%
Economy & Regeneration	16.277	0.254	2%
Environment	0.876	0.272	31%
Leisure Culture & Communities	1.490	0.193	13%
<b>Corporate Director Place</b>	<b>51.113</b>	<b>20.880</b>	<b>41%</b>

## Economy & Regeneration

46. There are three significant schemes included in the revised 2021/22 programme under Economic Development and Planning; £8.784m for West Ashton Urban Extension Project, £2.593m for Salisbury Future High Street and £2.157m for Trowbridge Future High Street.
47. The West Ashton Urban Extension scheme will unlock 2,200 houses on the site. The grant will be passported to Persimmon upon reaching the relevant milestones. The Housing Infrastructure Funding grant is revolving, which means that it will be repaid to the council by the developer as the new

houses are occupied. The council will agree with Homes England other housing schemes in Wiltshire which have viability issues which the funding can then be reinvested into, accelerating the delivery of further new housing for our communities.

48. Salisbury Future High street will focus on the Station Forecourt and Fisherton Street in Salisbury. This will enhance the public realm and improve accessibility to make it easier, safer, and more convenient to travel into the city centre.
49. The Trowbridge Future High Streets Fund will be spent across a range of projects aiming to strengthen the sustainability of Trowbridge Town centre by creating a more diverse offer and increasing footfall. Ensuring this long-term sustainability involves maximising the use of some key buildings, bringing vacant retail units back into use, as well as improving connectivity, the public realm and active travel opportunities within the town centre.
50. The programmes are both at mobilisation and design stage with engagement planned to start next year. The programmes are profiled to be delivered by March 2024 in line with MHCLG funding timescales.

#### Highways & Transport

51. Highways & Environment covers the major maintenance for Highways including flooding prevention and drainage. The works programme is all on track to spend in full for 2021/22.
52. £0.387m budget has been reprogrammed into 2022/23 in line with the vehicle repurchase programme. The Fleet Strategy will be taken to Cabinet in 2022/23 with an emphasis on carbon neutral fleet and setting out the long terms requirements.
53. The LED project to convert 40,000 streetlights to LED has seen a small delay due to a number of heritage style units to complete which take longer. The programme will be substantially complete in March, but a small number will fall into the beginning on 2022/23. £0.200m budget has therefore been reprogrammed into 2022/23. The programme is delivering energy and maintenance savings to cover the cost of borrowing for the programme and deliver an additional £0.400m revenue savings.
54. The Major Road Network budget is for preparatory work on the A350 Melksham Bypass, A338 Salisbury Junction Improvements, A350 Chippenham Bypass (Ph 4 & 5), and M4 Junction 17 Improvements to prepare the Outline Business Cases (OBC). If the Department of Transport approve the OBCs they will provide further funding to help develop the Full Business Cases. Cabinet update reports and any relevant approvals will be sought at this time.

## Capital Programme 2021/22 Funding

55. The Capital Programme for 2021/22 has been financed as shown in the table below as at quarter 3.

Table 7 – Capital Programme 2021/22 Funding

<b>Funding</b>	<b>£'m</b>
Grants	69.712
Contributions	3.161
HRA	20.409
Capital Receipts	3.237
Borrowing Funded by Revenue Savings in Service	4.073
Borrowing	51.67
Stone Circle Capital Loan	11.561
<b>Total Capital Programme 2021/22</b>	<b>163.823</b>

56. The Council bid for and receive Government and third party grants, these come from various departments including Department for Transport, Homes England, Department for Business, Energy and Industrial Strategy, Department for Levelling Up, Housing and Communities and Department for Education.

57. In addition to grants, contributions are also used to finance the programme, contributions cover any third party non grant funding for example Section 106 (S106) developer contributions, Community Infrastructure Levy (CIL), contributions from private or public sector organisations.

58. The HRA finances its capital programme depending on sources available in that financial year with the aim of minimising borrowing. The new build programme financing has been delegated to the Corporate Director of Resources & Deputy Chief Executive (S151 officer) and the Director of Housing and Commercial. Funding sources are the HRA Revenue and Capital Reserves, Right to Buy receipts, shared ownership receipts, commuted sums, grants, and as a last resort borrowing.

59. The General Fund borrowing figure of £51.67m, together with historic Council borrowing, will generate a Minimum Revenue Provision (MRP) charge, which is the amount Councils have to statutorily set aside to repay the debt. For 2021/22 a revenue saving of £1.926m (for MRP and Interest payable) has been reported as a result of the reduction in the 2020/21 capital programme year end position.

60. The 2021/22 capital schemes funded by borrowing inform the Financing and Investment Income and Expenditure budget for 2022/23. The programme therefore needs to be deliverable to ensure that revenue budget is not set aside unnecessarily and diverted away from key services.

61. The Council brought forward into 2021/22 £7.582m of capital receipts and is forecasting to achieve £3.358m receipts from the disposal on assets in 2021/22, and this is a reduction of £0.685m from the quarter 2 report. £3.738m of capital receipts are planned to be used to finance the capital programme and £3.905 under Capital Receipts Flexibilities regulation to

fund revenue costs of transformational projects. This would leave a balance to roll forward to 2022/23 of £3.298m.

### **Overview and Scrutiny Engagement**

63. Regular reports are taken to Overview & Scrutiny relating to the Council's financial position.

### **Safeguarding Implications**

64. None have been identified as arising directly from this report.

### **Public Health Implications**

65. None have been identified as arising directly from this report.

### **Procurement Implications**

66. None have been identified as arising directly from this report.

### **Equalities Impact of the Proposal**

67. None have been identified as arising directly from this report.

### **Environmental and Climate Change Considerations**

68. None have been identified as arising directly from this report.

### **Risks that may arise if the proposed decision and related work is not taken**

69. If the Council fails to take actions to address forecast shortfalls, overspends or increases in its costs it will need to draw on reserves or undertake further borrowing. The level of reserves is limited and a one-off resource that cannot be used as a long-term sustainable strategy for financial stability and additional borrowing will bring additional revenue costs.

### **Risks that may arise if the proposed decision is taken and actions that will be taken to manage these risks**

70. Ongoing budget monitoring and management, of which this report forms part of the control environment, is a mitigating process to ensure early identification and action is taken.

### **Financial Implications – S151 commentary**

71. The financial implications are implicit throughout the report.
72. As part of the budget monitoring process reviews are carried out of the likely timing of the delivery of the schemes within the Capital Programme.

73. These reviews will continue as part of the quarterly budget monitoring process so that forecasts are made with greater confidence and the understanding of future funding requirements for borrowing and impact on future budget requirements is understood.

### **Legal Implications**

74. None have been identified as arising directly from this report.

### **Workforce Implications**

75. No workforce implications have been identified as arising directly from this report. Ongoing budget monitoring and management, of which this report forms part of the control environment, is a mitigating process to ensure early identification of variances and action is taken so that impacts to the workforce are minimised.

### **Options Considered**

76. Budget monitoring forms part of the financial control environment and it is important to provide reporting on all aspects of financial management and performance to Cabinet and the public, including delivery to plans, variances and risks and impacts.

### **Conclusions**

77. The report supports effective decision making and ensures a sound financial control environment.

**Andy Brown (Deputy Chief Executive and Corporate Director - Resources),**  
[andy.brown@wiltshire.gov.uk](mailto:andy.brown@wiltshire.gov.uk)

---

Report Authors:

Andy Brown, Leanne Sykes, Lizzie Watkin  
Corporate Director of Resources &  
Deputy Chief Executive (S151 officer), [andy.brown@wiltshire.gov.uk](mailto:andy.brown@wiltshire.gov.uk),  
[leanne.sykes@wiltshire.gov.uk](mailto:leanne.sykes@wiltshire.gov.uk), [lizzie.watkin@wiltshire.gov.uk](mailto:lizzie.watkin@wiltshire.gov.uk)

Marie Taylor, Head of Finance, Children & Education

Neil Haddock, Head of Finance, Adults

18/01/2022

### **Appendices**

Appendix A: Capital Programme Report Q3 2021/22

Appendix B: Capital Programme Adjustments Q3 2021/22

### **Background Papers**

The following documents have been relied on in the preparation of this report:

(Wiltshire Council's Financial Plan Update 2021/22, Medium Term Financial Strategy 2025/26 and Capital Programme and Strategy

- Full Council, 23 February 2021

<https://cms.wiltshire.gov.uk/ieListDocuments.aspx?CId=130&MId=13056&Ver=4>

Financial Year 2021/22, Quarter Two Capital Monitoring Report – Cabinet, 30  
November 2021

[Agenda for Cabinet on Tuesday 30 November 2021, 10.00 am | Wiltshire Council](#)

## Appendix A: Capital Programme Report Q3 2021/22 (page 1)

Scheme Name	2021/2022 Budget Breakdown					
	20/21 Budget Approved Q2	Budget Movements between Schemes	Reduced Budgets	Budgets reprogrammed from 2021/2022 into future years (Section 2 Appendix B)	Revised Full Year Budget 2021/2022	Spend to 31/12/2021
	£m	£m	£m	£m	£m	£m
<b>Whole Life Pathway</b>						
Sensory Stimulation & Development Play Equipment	0.020	0.000	0.000	0.000	0.020	0.000
<b>Whole Life Pathway Total</b>	<b>0.020</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.020</b>	<b>0.000</b>
<b>Education &amp; Skills</b>						
Access and Inclusion	0.158	0.000	0.000	0.000	0.158	0.118
Army Rebasing	0.032	0.000	0.000	0.000	0.032	0.000
Basic Need	9.078	0.000	0.000	0.000	9.078	4.989
Stonehenge School Replacement of Lower Block	0.409	0.000	0.000	0.000	0.409	0.074
Devolved Formula Capital	0.634	0.000	0.000	0.000	0.634	0.634
Schools Maintenance & Modernisation	4.755	0.000	0.000	0.000	4.755	3.654
Early Years & Childcare	0.467	0.000	0.000	0.000	0.467	0.000
DFE Funded SEN Specialist Placement Expansion	0.003	0.000	0.000	0.000	0.003	0.040
Silverwood Special School	3.257	0.500	0.000	0.000	3.757	1.229
SAIL Free Special School Abnormal Costs	0.350	0.000	0.000	(0.350)	0.000	0.000
SEND Special School Capacity & Alternative Provision	1.311	0.000	0.000	0.000	1.311	0.441
High Needs Provision Capital Allowance	0.500	(0.500)	0.000	0.000	0.000	0.000
<b>Education &amp; Skills Total</b>	<b>20.954</b>	<b>0.000</b>	<b>0.000</b>	<b>(0.350)</b>	<b>20.604</b>	<b>11.179</b>
<b>Families &amp; Children's Services</b>						
Children's Homes	0.500	0.000	0.000	0.000	0.500	0.000
<b>Families &amp; Children's Services Total</b>	<b>0.500</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.500</b>	<b>0.000</b>
<b>Finance</b>						
Evolve Project	4.000	0.000	0.000	0.000	4.000	0.914
<b>Finance Total</b>	<b>4.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>4.000</b>	<b>0.914</b>
<b>Assets &amp; Commercial Development</b>						
Capital Receipt Enhancement	0.111	0.000	0.000	0.000	0.111	0.015
Commercial - Commercial Investment	0.003	0.000	0.000	0.000	0.003	0.003
Lackham College Land Purchase	1.300	0.000	0.000	0.000	1.300	0.000
Depot & Office Strategy	5.236	0.000	0.000	0.000	5.236	3.554
Disabled Facilities Grants	3.377	0.000	0.000	0.000	3.377	1.784
Facilities Management Works	4.042	0.000	0.000	0.000	4.042	0.850
Housing Infrastructure Fund (HIF)	7.390	0.000	0.000	0.000	7.390	2.696
Porton Science Park	7.756	0.000	0.000	0.000	7.756	2.668
Health and Wellbeing Centres - Live Schemes	14.054	0.000	0.000	0.000	14.054	8.516
Non-Commercial Property Purchases	0.075	0.000	0.000	0.000	0.075	0.000
Operational Property Energy Efficiency and Generation	1.547	0.000	0.000	0.000	1.547	0.227
Park & Ride Solar Panel Canopys	0.500	0.000	0.000	(0.500)	0.000	0.000
Public Sector Decarbonisation Scheme Projects	4.438	0.000	0.000	0.000	4.438	3.899
Salisbury Central Car Park & Maltings	0.481	0.000	0.000	0.000	0.481	0.051
<b>Assets &amp; Commercial Development Total</b>	<b>50.310</b>	<b>0.000</b>	<b>0.000</b>	<b>(0.500)</b>	<b>49.810</b>	<b>24.263</b>
<b>Capital Loans</b>						
Stone Circle Housing Company Loan	10.000	0.000	0.000	0.000	10.000	5.847
Stone Circle Development Company Loan	1.561	0.000	0.000	0.000	1.561	0.231
<b>Capital Loans Total</b>	<b>11.561</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>11.561</b>	<b>6.078</b>
<b>Information Services</b>						
ICT Applications	1.713	0.000	0.000	0.000	1.713	0.890
ICT Business as Usual	0.557	0.000	0.000	0.000	0.557	0.105
ICT Other Infrastructure	1.070	0.000	0.000	0.000	1.070	0.036
ICT Get Well	1.315	0.000	0.000	0.000	1.315	0.979
Microsoft Cloud Navigator	0.604	0.000	0.000	0.000	0.604	0.402
<b>Information Services Total</b>	<b>5.259</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>5.259</b>	<b>2.412</b>



## Appendix A: Capital Programme Report Q3 2021/22 (page 2)

Scheme Name	2021/2022 Budget Breakdown					
	20/21 Budget Approved Q2	Budget Movements between Schemes	Reduced Budgets	Budgets reprogrammed from 2021/2022 into future years (Section 2 Appendix B)	Revised Full Year Budget 2021/2022	Spend to 31/12/2021
	£m	£m	£m	£m	£m	£m
<b>Highways &amp; Transport</b>						
Churchyards & Cemeteries	0.054	0.000	0.000	0.000	0.054	0.013
CIL Funded Schemes	0.053	0.000	0.000	0.000	0.053	0.000
Fleet Vehicles	0.751	0.000	0.000	(0.387)	0.364	0.020
Highway flooding prevention and Land Drainage schemes	0.000	0.000	0.000	0.000	0.000	0.260
Integrated Transport	3.682	0.000	(0.007)	0.000	3.675	2.002
LED Street Lighting	4.271	0.000	0.000	(0.200)	4.071	2.648
Major Road Network (MRN)	4.604	0.000	0.000	0.000	4.604	1.128
Pothole Fund Grant	9.212	0.000	0.000	0.000	9.212	0.000
Structural Maintenance & Bridges	10.290	0.000	0.000	0.000	10.290	14.043
Churchfields Depot Drainage and Traffic Management	0.147	0.000	0.000	0.000	0.147	0.047
<b>Highways &amp; Transport Total</b>	<b>33.064</b>	<b>0.000</b>	<b>(0.007)</b>	<b>(0.587)</b>	<b>32.470</b>	<b>20.161</b>
<b>Economy &amp; Regeneration</b>						
A350 West Ashton/Yambook Junction Improvements	0.020	0.000	0.000	0.000	0.020	0.000
Corsham Mansion House	0.048	0.000	0.000	0.000	0.048	0.000
Salisbury Future High Streets	2.593	0.000	0.000	0.000	2.593	0.141
Trowbridge Future High Streets	2.157	0.000	0.000	0.000	2.157	0.064
West Ashton Urban Extension Project	8.784	0.000	0.000	0.000	8.784	0.000
Carbon Reduction Projects	0.070	0.000	0.000	0.000	0.070	0.000
Wiltshire Ultrafast Broadband	0.904	0.000	0.000	0.000	0.904	0.000
Wiltshire Online	1.701	0.000	0.000	0.000	1.701	0.049
<b>Economy &amp; Regeneration Total</b>	<b>16.277</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>16.277</b>	<b>0.254</b>
<b>Environment</b>						
Waste Services	0.876	0.000	0.000	0.000	0.876	0.272
<b>Environment Total</b>	<b>0.876</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.876</b>	<b>0.272</b>
<b>Leisure Culture &amp; Communities</b>						
Area Boards and LPSA PRG Reward Grants	0.971	0.000	0.000	0.000	0.971	0.189
Other Schemes including Cross Cutting Systems	0.019	0.000	0.000	0.000	0.019	0.000
Leisure Requirements	0.500	0.000	0.000	0.000	0.500	0.004
<b>Leisure Culture &amp; Communities Total</b>	<b>1.490</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>1.490</b>	<b>0.193</b>
<b>Total 2021/2022 General Fund Programme</b>	<b>144.311</b>	<b>0.000</b>	<b>(0.007)</b>	<b>(1.437)</b>	<b>142.867</b>	<b>65.726</b>
<b>Housing Revenue Account</b>						
HRA - Council House Build Programme	0.081	0.000	0.000	0.000	0.081	0.043
HRA - Council House Build Programme (Phase 2)	0.796	0.000	0.000	0.000	0.796	0.254
HRA - Council House Build Programme (Phase 3.1)	7.671	0.000	0.000	(1.073)	6.598	4.122
HRA - Council House Build Programme (Phase 3.2)	3.896	0.000	0.000	0.000	3.896	1.304
HRA - Refurbishment of Council Stock	9.585	0.000	0.000	0.000	9.585	5.185
<b>Housing Revenue Account Total</b>	<b>22.029</b>	<b>0.000</b>	<b>0.000</b>	<b>(1.073)</b>	<b>20.956</b>	<b>10.908</b>
<b>Total 2021/2022 General Fund &amp; HRA Programme</b>	<b>166.340</b>	<b>0.000</b>	<b>(0.007)</b>	<b>(2.510)</b>	<b>163.823</b>	<b>76.634</b>

## Appendix B: Capital Programme Adjustments Q3 2021/22

### CHIEF FINANCE OFFICER (CFO) - EXERCISE OF DELEGATED POWERS & REQUESTS FOR ADDITIONAL RESOURCES WITHIN THE CAPITAL PROGRAMME

Cabinet Meeting: 1 February 2022  
 Financial Year: 2021/2022

#### SECTION 2 - DELEGATED CFO POWERS

*"Schemes within the capital programme which require the reprogramming of expenditure between years due to scheme not progressing as originally anticipated or other circumstances"*

<b>Project Name:</b>	Whistledown Farm, Upavon CHBP Ph 3.1		<b>Reason:</b>	Aligned to delivery programme				
<b>Budget Change:</b>	2021/2022	2022/2023	2023/2024	2024/2025	2024/2025	2025/2026	2026/2027	2027/2028
	-1.073	1.073						
<b>Funding Source:</b>	HRA							
<b>Project Name:</b>	LED Street Lighting		<b>Reason:</b>	Potential supply chain resource issues with regard to non-standard unit				
<b>Budget Change:</b>	2021/2022	2022/2023	2023/2024	2024/2025	2024/2025	2025/2026	2026/2027	2027/2028
	-0.200	0.200						
<b>Funding Source:</b>	Borrowing funded by Revenue Savings							
<b>Project Name:</b>	SAIL Free Special School Abnormal Costs		<b>Reason:</b>	Delayed construction pushing these works back				
<b>Budget Change:</b>	2021/2022	2022/2023	2023/2024	2024/2025	2024/2025	2025/2026	2026/2027	2027/2028
	-0.350	0.350						
<b>Funding Source:</b>	Borrowing							
<b>Project Name:</b>	Capital Schemes to be confirmed		<b>Reason:</b>	Q2 Cabinet Allocation for Depots overspend				
<b>Budget Change:</b>	2021/2022	2022/2023	2023/2024	2024/2025	2024/2025	2025/2026	2026/2027	2027/2028
		0.860				-0.317	-0.415	-0.013
<b>Funding Source:</b>	Borrowing							
<b>Project Name:</b>	Fleet Vehicles		<b>Reason:</b>	Forecast higher spend in 21/22 on Asset ICT and Fuel Bunkering				
<b>Budget Change:</b>	2021/2022	2022/2023	2023/2024	2024/2025	2024/2025	2025/2026	2026/2027	2027/2028
	0.069	-0.069						
<b>Funding Source:</b>	Borrowing							
<b>Project Name:</b>	EV Charging		<b>Reason:</b>	Assessment Works beginning earlier than anticipated				
<b>Budget Change:</b>	2021/2022	2022/2023	2023/2024	2024/2025	2024/2025	2025/2026	2026/2027	2027/2028
	0.010	-0.010						
<b>Funding Source:</b>	Borrowing							
<b>Project Name:</b>	Fleet Vehicles		<b>Reason:</b>	Some vehicle purchases reprogrammed to 2022/23				
<b>Budget Change:</b>	2021/2022	2022/2023	2023/2024	2024/2025	2024/2025	2025/2026	2026/2027	2027/2028
	-0.466	0.466						
<b>Funding Source:</b>	Borrowing							
<b>Project Name:</b>	Park & Ride Solar Panel Canopys		<b>Reason:</b>	Aligned to delivery programme				
<b>Budget Change:</b>	2021/2022	2022/2023	2023/2024	2024/2025	2024/2025	2025/2026	2026/2027	2027/2028
	-0.500	0.500						
<b>Funding Source:</b>								

**-2.510** Total Re-programming between years

In the exercise of my delegated powers (Section 1 and 2), I hereby authorise the amendments to the Capital Programme summarised above.

CHIEF FINANCE OFFICER: Andy Brown

DATE: 24/01/2021